



FY2018 Continuum of Care (CoC) Application Score April 1, 2019

HUD provided Continua with their scores on the FY2018 CoC applications on March 4, 2019 and a debriefing webinar on March 5. This report provides an overview of why these scores are important, how the Detroit Continuum of Care (CoC) scored, and how this information should be used going forward.

Importance of CoC Application Scores

Continuum of Care funding is awarded on a competitive basis, and the score a CoC earns on its annual application to HUD impacts the amount of funding that CoC will receive in that year’s competition. HUD uses the annual competition to gauge the extent to which a CoC has aligned itself with HUD’s priorities and its performance and progress towards ending homelessness. The CoC application is comprised of several components that measure a CoC’s performance including the CoC’s governance structure, HMIS implementation, strategic planning, and performance on the System Performance Measures (SPMs).

Attention should be paid to how the CoC scores in the application to identify areas for improvement or to identify areas of strength that should continue to be supported or expanded. Recommendations made based on these scores (given below) should be incorporated into the CoC board’s strategies so that our CoC continues progress towards ending homelessness and remains competitive nationally.

Summary of Recommendations from FY2018 Competition Results

1. Continue implementing strategies that contributed to high score, including CE implementation, increasing the number of PSH or RRH units, and focused efforts on ending veteran and chronic homelessness.
2. Identify areas for improvement in the System Performance Measures, including reviewing how [suggested strategies given here](#) may be implemented or expanded locally.
3. Review current strategies and associated data on reducing length of time families are homeless to 30 days
3. Continue to use CoC funding to support high-performing projects that meet a need in the CoC.
4. Expand study and analysis of racial disparities in the homeless system; develop and implement strategies as a result of that analysis.

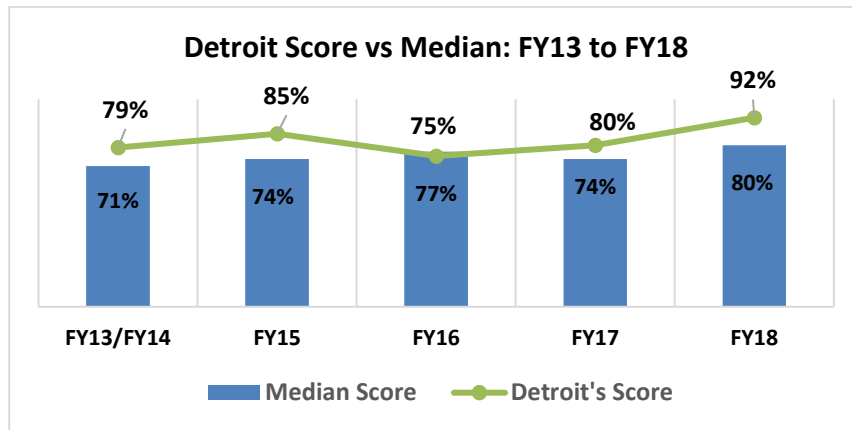
FY2018 CoC Application Score

Detroit’s score on the FY2018 CoC application improved significantly over the FY17 competition, in which we scored 80%. While Detroit’s score improved from 2017 to 2018, it’s important to note that so did other CoCs, as noted by the increase in the median scores over these two years.

Scoring Category from CoC Application	Maximum Score Possible	Detroit CoC Score		
Part 1: CoC Structure & Governance	52	47.25	Highest Score for Any CoC	Median Score for Any CoC
Part 2: Data Collection & Quality	49	45		
Part 3: CoC Performance & Strategic Planning	77	73.25		
Part 4: Cross-Cutting Policies	22	19		
CoC Application Score	200	184.5	190	160
	Percentage (FY2018)	92%	95%	80%
FY2017 Comparison	200	160.25	190.75	147.5
	Percentage (FY2017)	80%	95.4%	73.8%

Detroit CoC Score vs. Median Score

Since the FY2013 competition **Detroit has scored above** the national median in the competition except for the FY2016 competition. Also of note is that the difference between Detroit’s score and the national median was significantly greater in the FY18 competition than the prior year, a reflection of progress made over the past year.



Recommendations

Items in ***bold italic*** align with HUD’s priority questions in the CoC application and should continue to be prioritized by the CoC board. Recommendations include the committee that should be tasked with next steps. Recommended next steps include:

1. Committee review how the areas in the tables below were addressed in the 2018 CoC application, determine if that response aligns with what occurred over the past year, and suggest updated language if needed for the FY19 application.
2. Committees will be tasked with identifying if an impact in the FY19 application by modifying or strengthening responses to application questions, or if a change in strategy is needed to result in an impact in the FY20 application.
3. If the committee identifies needed to strategies, the committee will be tasked with developing a timeline for developing and implementing those changes. This work should also be included in the committee workplans and be regularly reported to the CoC board.
4. Committee discussions should include input from sector-specific workgroups and/or other committees as necessary.
5. HAND will provide additional details and guidance to the committees by the end of April.

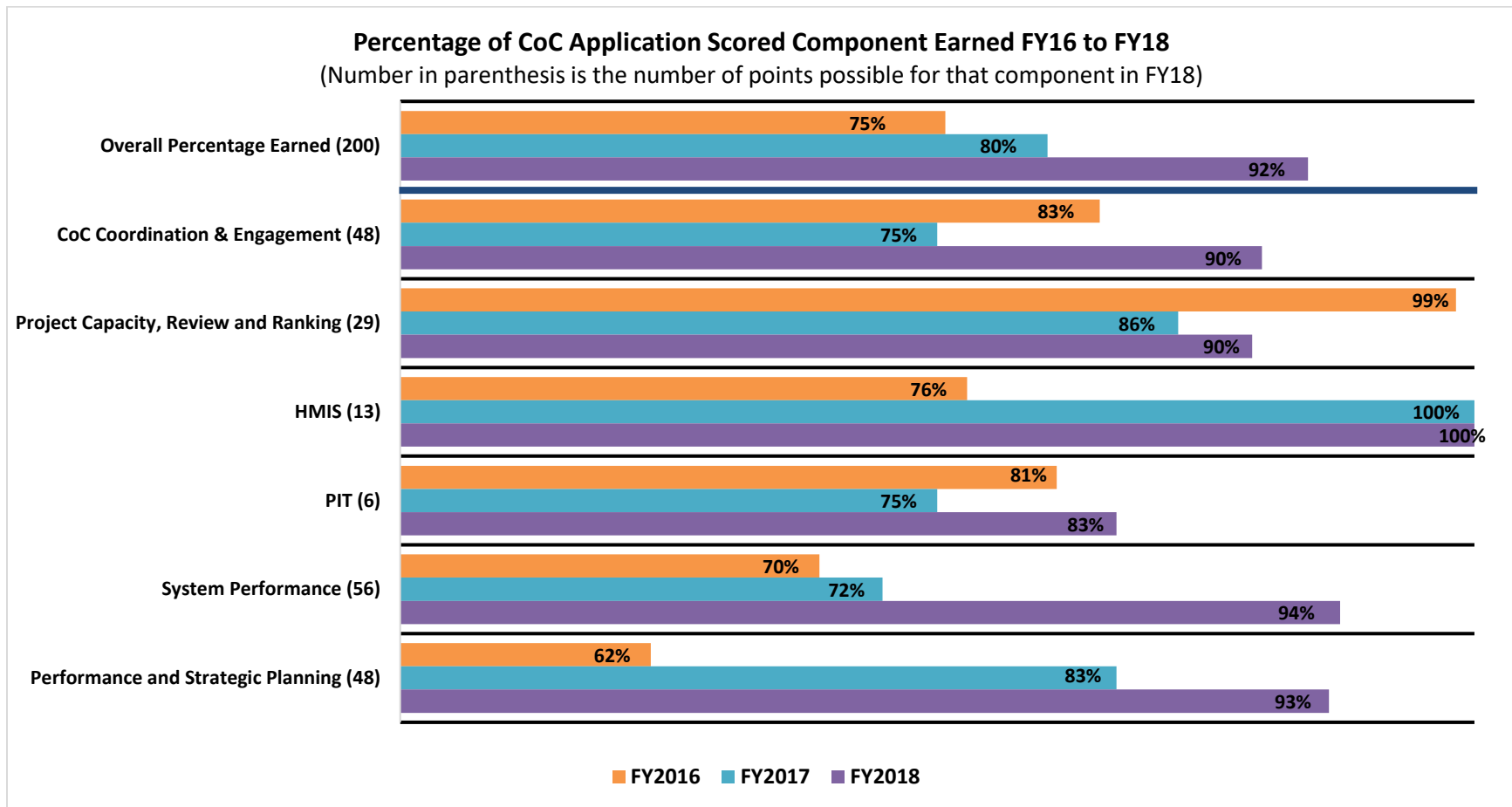
<u>Areas of Strength to Continue</u> These are areas in which we scored well in 2018, and which we should continue to maintain or pursue:	
	Committee
Implement Coordinated Entry in alignment with HUD’s requirements.	CAM Governance
<i>Ensure prevention and diversion strategies are in place to prevent first time homelessness.</i>	CAM Governance
<i>Ensure strategies are in place to reduce length of time persons are homeless</i>	Performance & Evaluation
<i>Ensure strategies are in place to maintain or improve rates of exit to permanent housing/retention of permanent housing</i>	Performance & Evaluation
<i>Implement strategies to improve client income</i>	Performance & Evaluation

Areas of Strength to Continue These are areas in which we scored well in 2018, and which we should continue to maintain or pursue:	
	Committee
<i>Increase in RRH units.</i>	Values & Funding The City of Detroit should also consider strategies to increase ESG-funded RRH
<i>Dedicate PSH units to chronically homeless/DedicatedPLUS populations.</i>	Values & Funding, Chronic Leadership team
<i>Continue focused efforts on ending Chronic Homelessness and Veterans Homelessness</i>	Chronic Leadership team and Veterans Leadership team

Areas for Improvement Following are areas for improvement:	
	Committee
Pursue further study and addressing of racial disparities in homeless programs.	CoC Lead Agency
<i>Include VASH in HMIS to help ensure HMIS bed coverage rates.</i>	Veterans Leadership team
Identify ways to improve the youth PIT count and ensure participation of youth in the planning and execution of the count.	Youth Subcommittee
<i>Reduce rates of returns to homeless within 6 to 12 months of program exit by at least 5%</i>	Performance and Evaluation
<i>Review strategy for housing families with children within 30 days.</i> Received full points for strategies given, however the data may not demonstrate this 30-day target is being met. If future applications require specific data, we may be at risk of not earning all points. (Note: LOT for families w/children is not specifically collected in the SPMs).	TBD: Input from the board is welcome

Proportion of Points Earned

The chart below shows the three-year trends in the proportion of points the Detroit CoC earned on its application for different evaluation components. This chart displays the scoring categories and point values differently than the table on page one, to allow for clearer understanding of what is being evaluated. Between the 2017 and 2018 competitions, the CoC improved its score on every component and maintained a score of 100% on the HMIS component for the past two years.



Scoring Details by Component

Below are details on how scores were earned in the FY18 competition. It is important to note that scoring criteria on the various components usually changes each year and HUD does not provide full details on how a CoCs scored, resulting in some estimating on how points were earned or changes from the prior year. Items in **bold italic** align with HUD's priority questions in the CoC application, and therefore these are areas the Board should continue to prioritize.

CoC Coordination and Engagement

Much of this section is based on CoC structure, membership, Coordinated Entry, coordinating with mainstream resources. New in 2018 were questions on how the CoC is addressing racial disparities. Points were earned due to:

- Inclusion of new questions around Coordinated Entry in 2018, for which we likely scored all points.
- Inclusion of new components addressing racial disparities in 2018, for which we likely scored all points.
- ***Increase in RRH units, for which we scored all points.***
- ***All projects indicated they are Housing First/Low Barrier.***

Project Capacity, Review and Ranking

Much of this section is based on the CoC's process for accepting applications for funding, reviewing, and ranking project proposals, including the extent to which CoCs use reallocation. Points were earned due to:

- ***Demonstrated that all projects are reviewed and ranked using objective performance-based criteria.***
- ***Demonstrated that needs/severity of population served is considered when ranking projects.***
- History of reallocating projects.

HMIS

This section is based on how the CoC's HMIS implementation meets HUD's standards. Points were earned due to:

- Detroit's HMIS implementation continues to be strong and continues to meet HUD's expectations.
- ***Demonstrated current high bed coverage rates (ie, percentage of beds in the CoC that report in HMIS).***

PIT

This section is based on how the CoC implements the PIT count. Points were earned due to:

- Detroit continues to have a strong PIT implementation.
- Continuing to improve our strategies for counting youth may improve this score.

System Performance

Much of this section is based on the performance on the System Performance Measures and associated strategies. Points were earned due to:

- A decrease of at least 5% in sheltered and unsheltered homeless between 2017 and 2018 PITs
- ***A reduction in the number of first time homeless and having associated strategies in place.***
- ***A decrease of at least 5% in the length of time people are homeless and having strategies in place.***
- ***Increasing rates of exit to/retention in permanent housing by at least 5% over prior year and having strategies in place.***
- ***Increase in the percentage of clients who increased income and having strategies in place.***

Performance & Strategic Planning

This section looks at the CoC's performance on ending homelessness among those who are chronically homeless, families, youth, and veterans. Points were earned due to:

- Having at least 90% of PSH beds dedicated to the chronically homeless or DedicatedPLUS populations.
- Reducing the number of chronically homeless between 2017 and 2018 PITs.

- ***Earned full points for our strategy to rapidly rehouse families with children within 30 days of becoming homeless.***
- Showed an overall reduction in the number of homeless families with children between the 2017 and 2018.
- Earned points for showing strategies are in place for addressing the needs of youth.
- Earned points for demonstrating an increase in funding and resources for youth (new RRH project for youth and associated foundation funding supporting that project).
- Earned points for demonstrating an overall decrease in homeless veterans from 2017 to 2018 PITs; however, likely did not earn points for showing no change in the number of unsheltered veterans from 2017 to 2018.